

November 30, 2021
Nippon Steel Corporation
NS-Siam United Steel Co., Ltd.
Siam Tinplate Co., Ltd.

Merger of NS-Siam United Steel Co., Ltd. and Siam Tinplate Co., Ltd. in Thailand

NS-Siam United Steel Co., Ltd. ("NS-SUS") and Siam Tinplate Co., Ltd. ("STP"), which are Thailand manufacturing and sales subsidiaries of Nippon Steel Corporation ("Nippon Steel") for cold-rolled and hot-dip galvanized steel sheets and for tinplate and tin free steel, respectively, have agreed to merge around April 2022.

1. The objective of the merger

Since STP became our consolidated subsidiary in March 2021, Nippon Steel has been aiming to strengthen the cohesive management of STP and NS-SUS, which is our manufacturing base for tin mill black plates, as our group companies. The objective of this merger is to strongly promote the reinforcement of the infrastructure throughout the end-to-end process and further enhance our ability to meet customer needs and competitiveness in terms of quality, delivery, etc. by fully utilizing the corporate resources of both companies.

2. Date of the merger

Around April 1, 2022* (*) Subject to the required government approval

3. Overview of the integrated company

| (1) Company name | NS-Siam United Steel Co., Ltd. (Abbrev.: NS-SUS) | |
|----------------------|--|--|
| (2) Location | Head Office/Factory: Map Ta Phut, Rayong Province | |
| | Branch: Bang Na, Bangkok | |
| (3) Business details | Manufacture and sale of cold-rolled and hot-dip galvanized steel sheets, | |
| | tinplate and tin free steel | |
| (4) Capital | 13 billion THB (approx. 43 billion JPY) | |
| (5) Shareholder | Nippon Steel Corporation 80.2%, Mitsui & Co., Ltd. 6.2%, | |
| composition | Metal One Corporation 5.0%, Sumitomo Corporation 3.5%, | |
| | Nippon Steel Trading Corporation 0.3%, | |
| | Thai Tinplate Mfg. Co., Ltd. 4.8% | |
| (6) Production | Cold-rolled steel 1 million tons/year, hot-dip galvanized steel 360,000 | |
| facility | tons/year, | |
| | Tinplate 140,000 tons/year, tin free steel 120,000 tons/year | |
| (7) Number of | Approx. 1,500 | |
| employees | | |

Make Our Earth Green





(Reference) Overview of NS-SUS and STP

| | NS-SUS (before the merger) | STP |
|-------------|---|---|
| Business | Manufacture and sale of cold-rolled and | Manufacture and sale of tinplate and tin |
| details | hot-dip galvanized steel sheets | free steel |
| Year | September 2016 | August 1988 |
| established | | |
| Location | Head Office/Factory: Map Ta Phut, | Head Office: Sathon, Bangkok |
| | Rayong Province | Factory: Map Ta Phut, Rayong Province |
| | Branch: Bang Na, Bangkok | |
| Capital | 13 billion THB (approx. 43 billion JPY) | 0.8 billion THB (approx. 2.6 billion JPY) |
| Shareholder | Nippon Steel Corporation 80.2%, | Nippon Steel Corporation 93.1%, |
| composition | Mitsui & Co., Ltd. 6.2%, | Thailand shareholders 6.9% |
| | Metal One Corporation 5.0%, | |
| | Sumitomo Corporation 3.5%, | |
| | Nippon Steel Trading Corporation 0.3%, | |
| | Thai Tinplate Mfg. Co., Ltd. 4.8% | |
| Number of | Approx. 1,060 | Approx. 440 |
| employees | | |



<NS-SUS>

Make Our Earth Green



